

FLINTSHIRE COUNTY COUNCIL**REPORT TO: CABINET****DATE: TUESDAY, 13 MAY 2014****REPORT BY: HEAD OF FINANCE****SUBJECT: REVENUE BUDGET MONITORING 2013/14 (MONTH 11)****1.00 PURPOSE OF REPORT**

1.01 To provide Members with the latest revenue budget monitoring information for 2013/14 for the Council Fund and the Housing Revenue Account, based on actual income and expenditure as at Month 11 and projected forward to year-end based on the most up to date information available.

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2.00 EXECUTIVE SUMMARY

The projected year end position, as estimated at Month 11 is as follows:

Council Fund

- Net in year expenditure forecast to be £2.215m less than budget. (An increase of £0.064m on the £2.151m reported at Month 10).

- Projected contingency reserve balance at 31 March 2014 of £4.901m.

Housing Revenue Account (HRA)

- Net in year expenditure forecast to be £0.171m less than budget (£0.089m as at Month 10).
- Projected closing balance at 31 March 2014 of £1.605m.

3.00 COUNCIL FUND LATEST IN YEAR FORECAST

3.01 The table below shows a projected positive variation of expenditure against budget of £2.215m.

TOTAL EXPENDITURE AND INCOME	Original Budget	Revised Budget	In-Year Over / (Under) spend	
			Month 10	Month 11
	£m	£m	£m	£m
<u>DIRECTORATES (Service Groups)</u>				
Services for Adults	45.642	44.242	(0.793)	(0.780)
Services for Children	11.906	12.135	0.732	0.712
Housing Services	1.800	1.728	(0.258)	(0.254)
Development & Resources	1.688	1.628	0.051	0.114
TOTAL : COMMUNITY SERVICES	61.036	59.733	(0.268)	(0.208)
Assets and Transportation	6.015	6.091	(0.180)	(0.175)
Planning	1.708	1.717	(0.045)	(0.042)
Public Protection	3.455	3.464	(0.072)	(0.073)
Regeneration	0.715	0.704	0.022	0.032
Streetscene	19.320	19.210	0.370	0.331
Management, Support & Performance	1.088	1.076	(0.023)	(0.023)
TOTAL : ENVIRONMENT	32.301	32.262	0.072	0.050
Culture & Leisure	6.876	6.468	0.364	0.314
Inclusion Services	14.058	13.292	0.016	0.027
Primary School Services	43.374	43.277	(0.190)	(0.176)
Secondary School Services	36.638	37.500	(0.014)	(0.010)
Development & Resources	12.118	12.437	(0.278)	(0.313)
TOTAL : LIFELONG LEARNING	113.064	112.974	(0.102)	(0.158)
Chief Executive	2.356	2.303	(0.087)	(0.123)
Finance	14.265	14.225	(1.082)	(1.039)
HR & OD	2.427	2.422	(0.013)	(0.022)
ICT & Customer Services	4.922	5.048	(0.020)	(0.018)
Legal & Democratic Services	3.145	3.142	(0.145)	(0.148)
TOTAL : CORPORATE SERVICES	27.115	27.140	(1.347)	(1.350)
TOTAL DIRECTORATES	233.516	232.109	(1.645)	(1.666)
Central and Corporate Finance	26.236	27.643	(0.506)	(0.549)
Total	259.752	259.752	(2.151)	(2.215)

3.02 The original budget column reflects in-year virements which have been approved in compliance with Financial Procedure Rules.

3.03 All the movements from Month 10 are summarised in Appendix 1 with the detailed reasons for all variances by Directorate summarised within Appendices 2 to 8.

Carry Forward Requests

3.04 During the period a number of areas have been identified that may require the carrying forward of funding into 2014/15. These items will be given careful consideration over the coming weeks and an update will be provided in the month 12 report with regard to those recommended for approval.

Programme of Efficiencies

3.05 The 2013/14 budget contains £5.331m of specific efficiencies and the table below summarises the current position in relation to the achievement of these items. The analysis shows that it is currently projected that £4.270m (80%) will be achieved resulting in a net underachievement of £1.061m.

Status of Efficiency	Value of Budgeted Efficiency £m	Value of Projected Efficiency £m	(Under) Over Achievement £m
ALREADY ACHIEVED	2.583	2.583	0.000
EXPECTED TO BE ACHIEVED IN FULL	1.392	1.392	0.000
ACHIEVABLE IN PART	0.456	0.295	(0.161)
NOT ACHIEVABLE	0.900	0.000	(0.900)
Total	5.331	4.270	(1.061)

4.00 INFLATION

4.01 **Pay Inflation** of £0.734m is included within service budgets to reflect the national pay award agreed earlier in the year.

4.02 **Non Standard price inflation** – amounts for energy, fuel and food costs are included in the budget and held centrally. In month 6, £0.141m for food costs were allocated. The allocation for energy costs continues to be closely monitored and at this stage it is anticipated that all of this budget will be required to meet the increased costs in 2013/14 and this is reflected in the projected outturn.

5.00 MONITORING BUDGET ASSUMPTIONS AND NEW RISKS

- 5.01 Along with its strategic partners, the Council has intervened in relation to the former chemical plant in Sandycroft (Euticals Ltd). Estimated costs have now been revised and are reflected in the projections to the end of March 2014. This has reduced the anticipated expenditure in 2013/14 to £0.300m from the £0.400m previously estimated early in the financial year.
- 5.02 The Out of County Service in Lifelong Learning is demand led and is dependent on service user need; young people with a Statement of SEN are entitled to school-based education to the age of 19. Many of these have expensive placements given their severity of need. The numbers of these young people change throughout the year and any change can significantly affect projected expenditure. Similarly, expenditure for Out of County placements in Children's Services is also highly volatile. The focus of high cost placements are now a North Wales project and will continue to be reviewed.
- 5.03 Members will be aware that the Council sold its claims in LBI (formerly Landisbanki) in February 2014 and is no longer a creditor of LBI. There will be a need to complete the final impairment adjustment once CIPFA has issued the annual year end guidance on accounting for impairments in Icelandic banks; which will have a final revenue impact on the Central Loans and Investment account.

6.00 UNEARMARKED RESERVES

- 6.01 The 2012/13 final outturn reported to Cabinet on 16 July showed unearmarked reserves at 31 July 2013 (above the base level of £5.564m) of £3.409m after taking into account a commitment in 2013/14 for use of £0.297m to meet one-off time limited costs. In July, Cabinet allocated £0.250m to the Winter maintenance reserve, bringing the level in the reserve to £3.159m.
- 6.02 An amount of £0.518m has previously been set aside in relation to the Severe Weather costs of last year. The actual severe weather recovery costs of £0.473m have now been allocated to the Environment Directorate from the unearmarked reserves and replaces the previously reported estimate.
- 6.03 After bringing in the impact of the projected in year budget position the current projected level of the contingency reserve at the end of March 2014 is £4.901m

7.00 HOUSING REVENUE ACCOUNT

7.01 On 19 February 2013, the Council approved a Housing Revenue Account (HRA) budget for 2013/14 of £28.259m. The budget provided for a closing balance of £0.903m, which at 3.2% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%.

7.02 The 2012/13 final outturn reported to Cabinet on 16 July 2013 showed a closing balance at the end of 2012/13 of £1.931m which was £0.861m more than when the 2013/14 budget was set. This had the effect of increasing the opening balance for 2013/14 by the same amount.

7.03 For 2013/14 there is an overall projected under spend of £0.171m and a projected closing balance at Month 11 of £1.605m, which at 5.61% of total expenditure satisfied the prudent approach of ensuring a minimum level of 3%.

Carry Forward Request:

7.04 It is requested to carry forward £0.085m to fund software costs in relation to job scheduling and PDA's (Personal Digital Assistant hand held devices) that have not materialised in 2013/14 but will be purchased in 2014/15 and £0.015m due to the maisonette decant costs not being fully spent in the year.

7.05 Appendix 8 details the reasons for the significant variances occurring to date and the actions planned to deal with them.

8.00 RECOMMENDATIONS

8.01 Members are recommended to:-

- a) Note the overall report.
- b) Note the projected Council Fund contingency sum as at 31st March 2014 (paragraph 6.03).
- c) Note the projected final level of balances on the Housing Revenue Account (paragraph 7.03).
- d) Approve the carry forward request (paragraph 7.04)

9.00 FINANCIAL IMPLICATIONS

9.01 The financial implications are as set out in Sections 3.00 - 7.00 of the report.

10.00 ANTI-POVERTY IMPACT

10.01 None.

11.00 ENVIRONMENTAL IMPACT

11.01 None.

12.00 EQUALITIES IMPACT

12.01 None.

13.00 PERSONNEL IMPLICATIONS

13.01 None.

14.00 CONSULTATION REQUIRED

14.01 None.

15.00 CONSULTATION UNDERTAKEN

15.01 None.

16.00 APPENDICES

Council Fund - Movement in Variances from Month 10 - Appendix 1

Council Fund Significant Variances - Appendices 2 - 6

Council Fund - Movements on unearmarked reserves - Appendix 7

Housing Revenue Account Variances - Appendix 8

Council Fund - Achievement of Efficiencies - Appendix 9

**LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985
BACKGROUND DOCUMENTS**

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COUNCIL FUND - REVENUE BUDGET 2013/14
FLINTSHIRE COUNTY COUNCIL



Budget Monitoring (Month 11)
Summary of Movement from Month 10

	£m	£m
Month 10		
Service Directorates	(1.645)	
Central and Corporate Finance	(0.506)	
Variance as per Cabinet Report		(2.151)
Month 11		
Service Directorates	(1.666)	
Central and Corporate Finance	(0.549)	
Variance as per Directorate Returns		(2.215)
Change Requiring Explanation		(0.064)
<u>Community Services</u>		
Services For Adults		
• Locality Teams - Domiciliary Care £0.032m, the increase is due to the impact of new clients, including direct payment clients. Locality teams - there have been additional payments to voluntary organisations £0.018m. There has been some additional OT costs £0.015m and minor adaptations costs £0.015m and minor adaptations costs £0.022m due to an increase in service demand.	0.082	
• Disability Services (Resource and Regulated Services) - a review of transition client costs has taken place recently which has resulted in actual care costs in this service being less than originally anticipated.	(0.084)	
• Mental Health Services (Residential & Domiciliary) - reflects a budget realignment from Residential & Domiciliary to Mental Health Contract Services £0.024m. The balance £0.013m is due to a reduction of client	0.037	
• Other minor changes of less than £0.025m for Services for Adults	(0.022)	
		0.013
Development & Resources		
• Commissioning - this budget paid FCC's contribution to the North East Wales commissioning hub which has delivered efficiencies for the Council.	0.025	
• Training - expenditure commitments have now been established on the P2P system which has increased previous projections.	0.031	
• Other minor changes of less than £0.025m	0.007	
		0.063
Services For Childrens		
• Other minor changes of less than £0.025m	(0.020)	
		(0.020)
Housing Services		
• Other minor changes of less than £0.025m	0.004	
		0.004
Total: Community Services		0.060
<u>Environment</u>		
Assets & Transportation		
• Other minor changes of less than £0.010m	0.005	
		0.005
Planning		
• Other minor changes of less than £0.010m	0.003	
		0.003
Public Protection		
• Other minor changes of less than £0.010m	(0.001)	
		(0.001)
Regeneration		
• Cumulative minor changes of less than £0.010m	0.010	
		0.010
Streetscene		
• Waste Disposal & Collection - reduction in expected leachate monitoring income	0.015	
• Streetscene - Gritting costs reduced due to milder winter weather conditions	(0.050)	
• Other minor changes of less than £0.025m	(0.004)	
		(0.039)
Total: Environment		(0.022)

Lifelong Learning

Culture & Leisure	
• Leisure Services - minor variances.	(0.014)
• Libraries, Culture & Heritage - The projected expenditure has reduced by £0.035m since period 10. £0.010m relates to minor efficiencies in Libraries & Arts. £0.008m relates to minor savings in County Records Office and Records Management. £0.007m relates to minor estimated savings in Museums & Heritage. £0.011m relates to School Library Service.	(0.035)
	(0.049)
Inclusion Services	
• Inclusion Services - minor variances.	0.002
• Out of County - minor variances.	0.009
	0.011
Primary School Services	
• Primary School Services - minor variances.	0.014
	0.014
Secondary School Services	
• Secondary School Services - minor variances.	0.004
	0.004
Development & Resources	
• Children, Youth & Community - minor variances.	0.009
• Business Units - minor variances.	(0.023)
• Facilities - minor variances.	(0.007)
• Management & Business Support - minor variances.	(0.015)
	(0.036)
Total: Lifelong Learning	(0.056)
Corporate Services	
• Legal and Democratic Services - minor variances (£0.003m)	(0.003)
• HR and Organisational Development - reduction in DBS expenditure (£0.004m), vacancy savings (£0.003m), minor variances (£0.002m)	(0.009)
• ICT and Customer Services - registrars income £0.006m, postage spend (£0.004m).	0.002
• Finance - reduced surplus on Council Tax Collection Fund £0.056m, reduced shortfall on CTRS (£0.002m), minor variances (£0.011m)	0.043
• Chief Executives Department - vacancy savings £0.027m, use of LSB Grant (£0.024m), minor variances £0.015m	(0.036)
	(0.003)
	(0.003)
Central Services	
• Euticals - Revised Estimate of costs of works	(0.100)
• Write Offs - Higher than anticipated presentation of out of date cheques	0.034
• Minor Variances	0.023
	(0.043)
Total: Central Services	(0.043)
Total Changes	(0.064)

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Services for Adults						
Hospital Social Work (Intake and Reablement)	0.405	0.361	(0.044)	(0.039)	The underspend is mostly due to a Hospital Social Worker covering in the Crisis Intervention Team. These costs (£0.038m) are recovered from Health.	One-off.
Resources and Regulated Services (Intake and Reablement)	5.302	4.974	(0.328)	(0.329)	<p><u>Extra Care</u> Projected underspend on Lys Jasmine (£0.364m) is due to an initial delay in opening the facility, plus a further £0.002m underspend on Llys Eleanor</p> <p><u>In-house Domiciliary Care</u> underspend (£0.092m) due to greater use of reablement and independent sector care providers.</p> <p><u>Client Transportation Service</u> underspend (£0.022m) relates to staff vacancies.</p> <p><u>Day Services</u> underspend (£0.044m) mostly due to vacancies (£0.050m) - offset by other minor overspends</p> <p>These underspends are offset by a projected overspend within In-house <u>Residential Service</u> (£0.195m) due to the need to ensure staff cover (£0.205m) additional premises costs (£0.064m) and additional supplies and services (£0.044) offset by client (£0.070m) and Health (£0.048m) income.</p>	<p><u>Extra Care</u> The underspend against is one-off and non recurring and has arisen due to the opening of the facility being part way through the current year.</p> <p><u>Client Transportation Service</u> Underspend adjusted in budget rationalisation.</p> <p><u>Residential Service</u> further work required to determine the most appropriate way to address the overspend.</p>

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Locality Teams (Localities)	13.881	13.914	0.033	(0.049)	<p><u>Older People Services</u></p> <ul style="list-style-type: none"> > Locality Teams are together expected to underspend (£0.182m) mostly due to vacant posts. > Purchased domiciliary costs are projected to overspend (£0.076m) due to additional service user costs. > Purchased residential costs are projected to overspend (£0.098m) due to additional service user costs. > Early Onset Dementia is projected to overspend (£0.067m) due to purchased domiciliary care costs. > Minor adaptations underspend (£0.020m) due to reduced demand following uplift to budget based on 2012/13 activity levels 	<p>Keep under review.</p> <p>Most of the PDSI elements previously included as part of the locality team budgets are now shown within the Disability Services Heading with only the Occupational Therapy service remaining as part of the locality teams.</p>
Resource and Regulated Services (Disability Services)	15.603	15.383	(0.220)	(0.136)	<p>Learning Disabilities - As previously noted this service includes a budget to help offset the expected impact of a review of joint funded packages between FCC and Health. This accounts for a saving of £0.140m within the net underspend projection, and remains unchanged from month 3. There are some other compensating variances across this large service which reflect the changes in client demand.</p>	<p>The underspend in relation to the negotiations with Health on jointly funded packages is based on current assumptions. These will be kept under review and adjusted if proven necessary.</p>

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Transition and Disability Services (Disability Services)	0.658	0.764	0.106	0.106	This is mostly due to overspends against staff pay costs (£0.028m), third party payments (£0.044m), transport (£0.013m, and a shortfall of grant income of £0.028m. (Supporting People), offset by some additional other grant income.	Keep under review.
Disability Services (Disability Services)	1.581	1.602	0.021	0.014	The overspend is due to additional transition service user costs.	Keep under review.

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Administrative Support (Disability Services)	0.392	0.459	0.067	0.052	This is mostly due to an overspend against staff pay costs (£0.058m) and premises costs (£0.005m)	Keep under review.
Residential and Domiciliary Service (Mental Health & Substance Misuse Service)	0.654	0.587	(0.067)	(0.104)	This underspend is based on current care packages. An additional £0.0259m budget has been added to this area in 2013 to reflect the expectation of the transfer from Health of an individual with a high cost transition package, there has been a delay in transferring this client into the service. The current underspend would therefore be higher but reflects the cost of current care packages including some other new clients.	Keep under review.
Professional Support (Mental Health & Substance Misuse Service)	0.829	0.714	(0.115)	(0.113)	This is mostly (£0.050m) due to a one-off pay cost reduction following an agreed absence with no pay.	One-off.

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Forensic Budget (Mental Health & Substance Misuse Service)	0.305	0.195	(0.110)	(0.109)	Reflects current care packages for 2013/14.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts. The possibility of re-aligning budget between the two services has been considered and dismissed for now as there are early indications of additional Mental Health clients although at this stage potential costs or start dates are unknown.
Forensic Budget (Learning Disability)	0.482	0.509	0.027	0.027	Reflects current care packages for 2013/14.	
Other Services for Adults variances (aggregate)	4.149	3.999	(0.150)	(0.113)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	44.241	43.461	(0.780)	(0.793)		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Development & Resources						
Vacancy Control	(0.100)	0.000	0.100	0.100		Realignment of vacant posts
Other Development & Resources variances (aggregate)	1.729	1.743	0.014	(0.049)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	1.629	1.743	0.114	0.051		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Services for Children						
Family Placement (Children's Services)	1.977	2.349	0.372	0.368	The overspend is mainly as a result of an increase in the number of foster care placements within the service. It is also due to the increasing number of court orders for Residence and Special Guardianship orders which invariably attract an ongoing allowance for the carers.	A review of the Family Placement Team has been undertaken the outcome of which is being considered and will inform future planning and possible efficiencies.
Youth Offending Team (Children's Services)	0.308	0.266	(0.041)	(0.041)	The underspend within this area is mostly due to vacant posts.	One-off.
Professional Support (Children's Services)	5.517	5.467	(0.050)	(0.029)	The underspend is mainly due to the removal of commitments for expenditure which is not now expected to be incurred in this financial year.	

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Out of County Pooled Budget (Children's Services)	3.178	3.610	0.432	0.424	Costs reflect existing placements up until March 2014.	The focus of high cost placements is now a North Wales project and will continued to be reviewed.
Other Services for Children variances (aggregate)	1.155	1.155	(0.001)	0.010	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	12.135	12.847	0.712	0.732		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Housing Services						
Homelessness Accommodation (Housing Services)	0.360	0.157	(0.203)	(0.207)	Variance is due to improvements in the service where methods have been put in place to reduce the cost of temporary accommodation. Quay House project has been delayed until 2014/15.	Keep under review. Variance is due to improvements in the service where methods have been put in place to reduce the cost of temporary accommodation.
Accommodation Support Team (Housing Services)	1.103	1.095	(0.008)	(0.006)	Service recently undergone a restructure now fully reflected within projection.	Restructure now implemented.
Other variances (aggregate)	0.265	0.222	(0.043)	(0.045)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	1.728	1.474	(0.254)	(0.258)		
Total :	59.733	59.525	(0.208)	(0.268)		

ENVIRONMENT

APPENDIX 3

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 10 (£m)	Cause of Variance	Action Required
Assets & Transportation	6.091	5.916	(0.175)	(0.180)		
Industrial Units	(1.256)	(1.330)	(0.074)	(0.073)	Estimated net income shortfalls across the Industrial Estate portfolio have been offset by the Wales Audit Office recommendation, that a provision for income relating to Deeside Power of £200k due in May 2014, should now be made in 2013/14. Loss of rental income at Catherrals and additional utilities and NDR costs at Period 10.	Keep Unit rental income closely monitored throughout 2013/14.
Property Holdings	0.083	0.046	(0.037)	(0.041)	Lower than anticipated NDR charges	Review of site budgets necessary in line with asset management programme
Property Asset & Development	0.528	0.430	(0.098)	(0.099)	Net Vacancy Savings	
Highways Development Control & Regulatory Services	0.813	0.896	0.083	0.086	Lower than anticipated levels of income for FPN's (based on improving standards of repair by utility companies) & road closures. A commitment of £60k is included for the potential excess payment to be made to the Council's Insurers in relation to a claim.	
Transportation	1.466	1.411	(0.055)	(0.055)	Bus Subsidy payments to Bus Operators that have reduced due to re-negotiated contract prices.	
Aggregate of other Variances	4.457	4.463	0.006	0.002		

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 10 (£m)	Cause of Variance	Action Required
Planning	1.717	1.675	(0.042)	(0.045)		
	0.363	0.364	0.001	(0.004)	No movement in actual planning fee income received in Period 11, levels subject to further application levels up to financial year end.	Further potential for increased planning fee income which will be closely monitored
	1.354	1.311	(0.043)	(0.041)	Net Vacancy Savings and staff recharge income for specialist planning advice to neighbouring authorities.	
Public Protection	3.464	3.391	(0.073)	(0.072)		
	1.243	1.195	(0.048)	(0.039)	Includes a Court Costs award following the successful prosecution of Talacre Park Holiday Park by the Health & Safety Enforcement Team.	
	2.221	2.196	(0.025)	(0.033)	Net Vacancy Savings	
Regeneration	0.704	0.736	0.032	0.022		

ENVIRONMENT

APPENDIX 3

Budget Monitoring 2013/14 (Month 11)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 10 (£m)	Cause of Variance	Action Required
Streetscene	19.210	19.541	0.331	0.370		
Waste Disposal & Waste Collection	9.266	9.638	0.372	0.344	Plastic Recycling prices reduced by £100 per tonne between July and September resulting in an estimated income reduction of £50k. Staff backfilling costs as a result of the on-going investigation within waste. The Sustainable Waste Management Grant (SWMG) has been reduced in-year by up to 5% resulting in a funding shortfall of at least £150k Reduction in expected leachate monitoring income of £15k due to reduced capacity at the leachate treatment plant.	Consider impact on MTFP going forward
Winter Maintenance	0.999	0.949	(0.050)	0.000	Reduced cost of Winter Maintenance due to milder winter weather through January and February resulting in less Rock Salt being utilised than previous projections indicated.	
Aggregate of other Variances	8.945	8.954	0.009	0.026	Increased cost of winter flooding events	
Management Support & Performance	1.076	1.053	(0.023)	(0.023)		
Management Support & Performance	1.076	1.053	(0.023)	(0.023)	Net Vacancy Savings ahead of service review implementation and reduced commitments on supplies and services budgets. Specific vacancy commitments to financial year end removed at Period 9.	
Total :	32.262	32.312	0.050	0.072		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Culture & Leisure	6.466	6.780	0.314	0.363	<p>School Library Service (£0.106m saving) Following an agreement at DMT, to mitigate the Directorate overspend and to contribute towards the value for money programme, a number of measures will be taken to reduce expenditure in the School Library Service.</p> <p>Libraries, Culture & Heritage (£0.013m saving) Minor variances</p> <p>Leisure Services (£0.433m pressure) A pressure of £0.026m relates to Swim Flintshire, this programme ceased in August 2013. A saving of £0.065m relates to reduced salary costs across centres. £0.330m relates to pressures on income across centres. Pressures of £0.061m relate to premises costs. £0.052m relates to pressures on supplies and services (£0.037m of which relates to security services). The remaining £0.029m relates to minor variances.</p>	<p>Service Manager to place a hold on the Flintshire subsidy.</p> <p>As part of the Leisure Action Plan a number of solutions are being explored and implemented including cessation of Swim Flintshire, Leisure Service Review, Leisure Contact Centre and Asset Review.</p>
Inclusion Services & Special Schools	13.292	13.319	0.027	0.015	<p>Inclusion Services & Special Schools (£0.027m pressure) Minor Variances</p>	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Primary School Services	43.277	43.101	(0.176)	(0.190)	Primary School Services (£0.176m saving) £0.030m relates to controls on expenditure on supplies and services budgets. £0.138m relates to savings on 3 year old placements in maintained and non maintained settings in the Early Entitlement budget. £0.008m relates to minor savings on School SLA income.	Awaiting further information on planned usage of the Foundation Phase grant. Service manager to carry out further work on future estimates for placements to include birth rates and collection for estimated places from settings. Efficiencies have been included in the 14/15 budget.
Secondary School Services	37.500	37.490	(0.010)	(0.014)	Secondary School Services (£0.010m saving) Minor Variances	
Development & Resources	12.439	12.126	(0.313)	(0.276)	Children, Youth & Community (£0.041m saving) Minor variances. Schools ICT (£0.150m saving) In an effort to reduce the Directorate overspend and to contribute towards the value for money programme, DMT have made the decision to place a hold on all uncommitted expenditure in Schools ICT. Service Units (£0.048m saving) Pressures of £0.101m on Pupil Support (Free School Meals, School Trips and Music Remissions) have been offset by estimated savings on Mobile Classrooms (£0.096m), Insurance (£0.047m) and other minor variances of £0.006m. Facilities Services (£0.036m saving) Minor Variances Management & Business Support (£0.038m saving) Minor Variances	Efficiencies relating to CYPP and CTC have been included in the 14/15 budget. Service Manager to place a hold on £0.150m of the budget within Schools ICT.
Total :	112.974	112.816	(0.158)	(0.102)		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Chief Executive	2.303	2.180	(0.123)	(0.087)	£0.018m Corporate voluntary sector contribution to Dangerpoint (£0.091m) Vacancy savings (£0.022m) Corporate Communications efficiencies including Consultation and Public Relations (£0.024m) use of LSB Grant to offset in year costs (£0.004m) minor variances	Request to carry forward £14k for the Emergency Planning Collaborative Project due to project delays.
Finance	14.225	13.186	(1.039)	(1.082)	(£0.146m) net Vacancy savings following realignment of budget (£0.381m) in year efficiency following review of the level of funding required to meet Discretionary Housing Payment (DHP) need and review of Housing Benefit Subsidy profile (£0.060m) additional income from collection of Housing Benefits Overpayments (£0.829m) net surplus on the Council Tax Collection Fund after meeting the £0.305m costs allocated in 2013/14 budget (£0.115m allocated to Software will remain unspent) £0.377m CTRS shortfall in funding compared to estimated in year cost	Request to carry forward £10k to fund the purchase of IT equipment due delays in sourcing software. Demand led service but subject to ongoing monitoring. Contributing to national discussion on CTRS funding for 2014/15.

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Legal & Democratic Services	3.142	2.994	(0.148)	(0.145)	(£0.014m) net Vacancy savings including the use of Agency/Locums and recharges (£0.023m) Members Services underspend (£0.092m) Members Allowances underspend (inc. training, travel etc.) (£0.012m) reduced Legal Subscriptions expenditure (£0.007m) minor variances	Request to carry forward the following amounts: • £10k for the translation of the Council's Constitution, work incomplete • £30k for the purchase and installation of new Legal software due to delays in sourcing software
Human Resources & Organisational Development	2.422	2.400	(0.022)	(0.013)	(£0.025m) reduced DBS Check expenditure (£0.020m) Vacancy savings £0.034m loss of income from external organisations (£0.011m) minor variances	Request to carry forward the following amounts: • £10k for the purchase of DBS software - delays in project • £275k Flintshire Trainee budget which will be required in 2014/15 to continue to fund the Scheme.
ICT & Customer Services	5.048	5.030	(0.018)	(0.020)	£0.045m postage costs (£0.018m) Vacancy savings (£0.014m) additional Registrars Income (£0.024m) ICT Strategy underspend (£0.007m) minor variances	Request to carry forward the following amounts: • £296k for PSBA due to a delay linked with the introduction of LiDW project. • £52k for the Capita One Project (regional project fund to support a regional service not FCC budget). • £22k for the Digital Print unit to support commitments in 14/15. • £12k for the replacement of damaged AirCon units in Data Centre 2 unforeseen weather damage • £129k to cover Flintshire Connects staffing costs in 14/15. • £25k allocated to Flintshire Connects Buckley funding previously allocated
Total :	27.140	25.790	(1.350)	(1.347)		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Central Loans & Investment Account	15.283	15.020	(0.263)	(0.263)	Review of the Minimum Revenue Provision (MRP) calculation to include MRP on Local Government Borrowing Initiative.	Continue to monitor in line with Treasury Management Strategy.
Coroners	0.193	0.248	0.055	0.055	Due to a change in the lead authority for Coroners service provision (effective from May 2013), it has been brought to our attention that Wrexham CBC are continuing to process a significant number of invoices pertaining to financial year 2012/13 (currently value circa £0.110m) for which the Flintshire share is 50%, resulting in a current year budget pressure.	Overspend is non recurring. Regular monitoring with Denbighshire County Council undertaken on in year spend
Centrally Held Provisions	4.417	3.280	(1.137)	(1.162)	Net budget adjustments of (£0.680m) as approved in the Month 3 report (Community Services £1.185m, Leisure Management (-£0.505m) Surplus on recovery of FCC share of budgeted pension fund deficit - final year of three year strategy (-£0.242m), over recovery of corporate windfall income (£0.199m) (First Steps Imp Package) Other minor variances (-£0.016m).	Budgets are considered as part of 2014/15 Council Budget
Central Service Recharges	(1.931)	(1.620)	0.311	0.311	Shortfall of £0.311m of internal income recovered from trading accounts and the HRA.	Subject to an overall review of Support Services
Former Euticals Ltd - Sandycroft site	0.000	0.300	0.300	0.400	Estimated costs have been revised for 2013/14.	Ongoing monthly monitoring

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Mass Matrix Contract	(0.315)	(0.190)	0.125	0.125	A review of the rebate on the Matrix Contract has been undertaken. Agency usage has decreased in 2013/4 and the variance projection reflects the up to date position.	Further analysis to be undertaken to consider the impact in 2014/15
Flintshire Futures	(0.051)	0.131	0.080	0.062	Assets Programme £0.054m will not be achieved due to delays in the full review of hard and soft facilities management across the Council. Customer Programme £0.075m of efficiencies will not be realised until the programme has advanced and the wider network of Flintshire Connects sites are in place. Procurement Programme (£0.067m) of additional efficiencies have been achieved as a result of in year initiatives.	A Workshop is due to take place shortly to review progress and assess the methodology for realising efficiencies. Continued challenge of spend categories will support further efficiencies in 2014/15.
Other variances - aggregate	10.047	10.027	(0.020)	(0.034)		
Total :	27.643	27.196	(0.549)	(0.506)		

APPENDIX 7

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2013	9.540	
Less - Base Level (inclusive of total increase of £0.270m agreed as part of the 2013/14 budget)	(5.834)	
Total Reserves above base level		3.706
Less - Amount approved by Council on 1 st March for funding of one-off costs in the 2013/14 budget proposals		(0.297)
Less - Amount approved by Cabinet on 16 th July for reinstatement of funding within the Winter Maintenance reserve following utilisation of funding during 2012/13 (late March severe weather event)		(0.250)
Amount available for delegation to Cabinet		3.159
Add projected underspend as at 31 st March 2014		2.215
Less - Actual severe weather recovery costs		(0.473)
Projected Level of Total Contingency Reserve as at 31st March 2014		4.901

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Finance & Support	2.656	2.413	(0.243)	(0.238)	Support Recharges reflected at 2012/13 actuals, saving £0.106m. Information on 2013/14 has been requested. Pension Fund Strain costs £0.080m lower than anticipated creating saving. Insurance claim non-reimbursement reviewed and reflected at 2012/13 figures, saving £0.021m	
Housing Estates	1.852	1.671	(0.181)	(0.194)	Carry forward request for £0.085m due to software costs not materialising in 2013/14 but will be purchased in 2014/15. Carry forward request for £0.015m due to Maisonette budget not being fully spent in year. Procurement reimbursement for screening received in amount of £0.058m. Void clearance recharges generating a further £0.013m income. Water commission generated a further £0.034m of income due to early bird discount scheme. Cancellation of cleaning contract saving £0.005m on maisonette blocks. Salary savings of £0.028m over all areas.	
Other variances (aggregate)	8.375	8.386	0.011	(0.001)		
Total :	0.497	0.326	(0.171)	(0.089)		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
HRA Subsidy	6.167	6.356	0.189	0.189	Capital Financing charges amended after budget rounds completed. Further amendments to Capital figures for inclusion in 2nd HRAS return. Under payment on 2012/13 of £0.031m calculated on Advance Final return.	Review timings of figures with Capital Financing team.
Rents	(26.946)	(27.148)	(0.202)	(0.210)	Bad Debt provision reviewed based on first quarter impact of "bedroom tax", resulting in a saving of £0.258m	Monitor impact of "Bedroom Tax" and review expected costs
Repairs and Maintenance	8.393	8.648	0.255	0.365	<p>£0.198m net under spend variance on salaries due to long term vacancies and recruitment freeze in place.</p> <p>£0.159m Increase in the anticipated major works being undertaken in voids resulting in a reduction in the revenue spend projections from previous month.</p> <p>Agreed subcontractor overspend of £0.268m due to adverse weather conditions in March 2013, recent high wind damage in February 2014 and major works on void properties.</p>	<p>Housing Asset Management Team is working closely with Travis Perkins on price reductions due to the volume of materials being purchased through the partnership arrangement.</p> <p>An in-house kitchen team is being created to undertake kitchen installations in void properties which will reduce the level of subcontractor spend in this area.</p>

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Community Services</i>						
Residential Charging - Increased Income From Demand	0.100		✓			It will not be known for sure until the end of the financial year if this efficiency has been met.
Mental Health Service Users	0.018	✓				
TOTAL	0.118					
Service Change (APPENDIX 7b)						
<i>Community Services</i>						
Reablement in the level of extra care	0.100	✓				
Preserved Rights - reduced activity levels	0.053	✓				
External Funding for Existing Post - Children's Services	0.043	✓				
Family Placement Team - revision of existing practices	0.040	✓				
Early Retirement - Non replacement of staff - CSA	0.015	✓				
General Office Administration Review	0.021	✓				
Housing Efficiency Savings	0.028	✓				
Homelessness - Timing of presentations	0.106	✓				

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Youth Justice - Appropriate adult service	0.010	✓				
Legal Fees - Use of solicitors / barristers	0.010		✓			Due to the unpredictable nature of Legal Fees it will not be known if this efficiency has been achieved until later in the financial year.
Children's Services - Transport costs efficiency	0.015	✓				
Children's Services - FAST team budget reduction	0.010		✓			The FAST team is currently showing an overspend of £0.027.
Preventative foster care service - day care	0.005	✓				
TOTAL	0.456					
Procurement (APPENDIX 7c)						
<i>Community Services</i>						
PARIS - post implementation expenditure review	0.030	✓				
Housing Services - Supplies and Services	0.003	✓				
Social Care - Supplies and Services	0.075	✓				
Procurement Hub - regional procurement of high cost low volume placements	0.020	✓				

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Children's Services - out of county placements - improved procurement practice	0.533	✓				As at month 3 this budget was showing an underspend of £(0.344). However due to change in service user circumstances this budget is now showing an overspend of £0.424
Transport Review - revised contracts	0.025	✓				
TOTAL	0.686					
Organisational Design (APPENDIX 7d)						
<i>Community Services</i>						
Review of Supported Living Service	0.350				✓	The efficiency is fully achievable from 2014/15, as a result of implementation of the new structure from April 2014. An extensive consultation achieved a successful outcome, and retention of staff goodwill going forward. Some savings have been made as a result of right sizing.
Service Review of Warden Service	0.018	✓				
Children's Services - Removal of one team manager post	0.040	✓				
Development and Resources - Rationalisation of Management Team	0.050	✓				
TOTAL	0.458					

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Environment</i>						
Agricultural Estate rentals	0.008		✓			Agricultural Estates currently reporting a surplus income position.
Public Protection - increase to market rates	0.025		✓			Fees for both Licensing and Bereavement Services were increased from 1st June 2013
Markets Service - increased lettable space	0.019		✓			Markets currently reporting a surplus income position.
Traffic Regulation order Notices	0.013		✓			Budget Reduction met from within Highways Policy Budget
Streetscene - leachate processing	0.075				✓	It is anticipated that the new income target will be met in 2013/14
TOTAL	0.140					
Service Change (APPENDIX 7b)						
<i>Environment</i>						
Street Lighting - non-residential areas post midnight turn-off	0.050		✓			The new Street Lighting policy has been adopted and this efficiency will be achieved in full
Highways Asset Management Plan (HAMP) -rephasing of full implementation	0.225		✓			Previous approved pressure that was not required in 2013/14 and 2014/15 due to Local Government Borrowing Initiative (LGBI)

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Public Conveniences - revisit of strategy	0.050			✓		Tower Gardens, Holywell didn't close until 30th April 2013 and Cilcain and Caerwys have been further delayed with ongoing consultation necessary and under achievement on the efficiency by £21k is likely.
Streetscene - implementation of Part III agreement	0.300				✓	The achievement of this efficiency is dependant on the implementation of Single Status so is anticipated to be achieved in 2014/15. The 2013/14 shortfall is being met from the Single Status reserve.
Waste Services - vehicle savings from full roll out of Saturday collection	0.140				✓	The achievement of this efficiency is dependant on the implementation of Single Status so is anticipated to be achieved in 2014/15. The 2013/14 shortfall is being met from the Single Status reserve.
Business Development team - agile working	0.004	✓				Budget Monitoring Position at Period 4 indicates achievement of this efficiency
Staff travel - reduced mileage payments	0.003		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
Directorate Support & Performance - Supplies and Stationery - Streamline current processes	0.008		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
TOTAL	0.780					
Procurement (APPENDIX 7c)						
<i>Environment</i>						
Waste Services - Tender Transport arrangements for waste disposal	0.050		✓			New Transport arrangements have been awarded as part of a tender process and are now in place.
Transportation Services - Review of subsidised Bus Service Contracts and re-tender	0.036		✓			Efficiency absorbed within service budget

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Reduction in use of consultants	0.013		✓			Efficiency absorbed within service budget
Reduction in influenceable spend	0.025		✓			Efficiency absorbed within service budget
Streamline current processes within Directorate Support	0.020		✓			Efficiency absorbed within service budget
TOTAL	0.144					
Organisational Design (APPENDIX 7d)						
<i>Environment</i>						
Review Management Recharge to the Communities First Programme	0.020	✓				It is anticipated that this will be achieved as part of the Communities First Grant Claim for 2013/14
TOTAL	0.020					
Other Efficiencies (APPENDIX 7e)						
<i>Environment</i>						
Agricultural Estates - balance not required	0.025	✓				Specific Directorate Balance in the Environment Balance Sheet
Licensing / Health & Safety - balance not required	0.025	✓				Specific Directorate Balance in the Environment Balance Sheet
TOTAL	0.050					

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Lifelong Learning</i>						
Library Service - Fines	0.001		✓			
Library - Hire charges increase	0.001		✓			
Leisure Services - increased charges	0.175			✓		Tariffs were increased on the 1st January as agreed but as income targets are not expected to be met, the efficiency is also not likely to be fully achieved. Estimated amount achievable £0.164m.
Review of post 16 distance limit	0.030			✓		The amendment to the proposal to continue to provide transport to Colleg Cambria means that only £0.010m of the efficiency can be achieved. Work is ongoing to confirm this. However, we do not anticipate a pressure on the Transport budget at this time.
TOTAL	0.207					
Service Change (APPENDIX 7b)						
<i>Lifelong Learning</i>						
Operational efficiencies	0.025		✓			
Youth Service - reduction of senior area workers	0.032		✓			The budget for area workers had previously been reduced. This efficiency created a budget flow which has been addressed as part of the Youth Strategy by retaining part of the £0.050m below on a recurring basis. We do not anticipate a pressure on Youth S

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Youth Service - term time only contracts	0.026			✓		This change is being introduced as part of the Youth Strategy and has not yet been implemented though negotiations have started. At this stage it is anticipated that a saving of £0.007m will be made in this financial year.
Youth Service - Service reconfiguration	0.012		✓			
Youth Service - Building costs savings	0.011		✓			
Youth Service - Building rationalisation	0.005		✓			
Youth Service - Holding back £50k (CC 1/3/13)	(0.050)	✓				This additional contribution is no longer required during 2013/14.
Facilities - Management / Central Office - structure review	0.015		✓			
Facilities - County Hall revised opening hours - reduced energy / overtime costs	0.025				✓	Although we do not expect a pressure on the Facilities budget this year, the decision to revise the County Hall opening hours has not yet been made.
LL ICT - Interim Service review - post reduction	0.025				✓	The Schools ICT Service Review has now been combined with the Corporate ICT Review. We do not anticipate a pressure on the schools ICT budget at this time.
Leisure Services - removal of swimming subsidy	0.023		✓			
Directorate Management Team Restructure	0.043	✓				
TOTAL	0.192					

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Procurement (APPENDIX 7c)					
<i>Lifelong Learning</i>					
Reduction of Postage within the Library Service	0.001		✓		
Out of County - Improved procurement through framework agreements and monitoring of placements.	0.385		✓		
School Transport Service - Operational efficiencies	0.080		✓		
TOTAL	0.466				

Organisational Design (APPENDIX 7d)					
<i>Lifelong Learning</i>					
Libraries - Flexible retirement	0.015	✓			
Libraries - Library Service Review	0.037	✓			
TOTAL	0.052				

Other Efficiencies (APPENDIX 7e)					
Demographic Change in Schools (pupil numbers)	0.132	✓			
TOTAL	0.132				

Budget Monitoring

Efficiencies

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Fees & Charges (APPENDIX 7a)					
<i>FINANCE - Corporate Services</i>					
Revenues - increased number of Council Tax fines	0.027		✓		
<i>ICT & CUSTOMER SERVICES - Corporate Services</i>					
Registrars - increased fees	0.019	✓			
Network Services - income from hosting PSBA equipment	0.004	✓			
<i>LEGAL & DEMOCRATIC - Corporate Services</i>					
External Fees - conveyancing / S106 agreements	0.015		✓		
TOTAL	0.065				
Service Change (APPENDIX 7b)					
<i>Chief Executive - Corporate Services</i>					
Corporate Comms - reduced workforce bulletins	0.003	✓			
<i>HR & OD - Corporate Services</i>					
CRB checks - review of options	0.035	✓			
<i>LEGAL & DEMOCRATIC - Corporate Services</i>					
Democratic Services - reduced paper usage	0.010	✓			
Members Allowances (Basic Allowance) - no inflationary increase	0.010	✓			
Members Allowances - Special Responsibility Allowances - reduction of number allocated	0.070	✓			
Members Allowances - NI contributions reduction linked to reduced number of Special Responsibility allowances	0.010	✓			
TOTAL	0.138				

Budget Monitoring

Efficiencies

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Procurement (APPENDIX 7c)					
<i>Chief Executive - Corporate Services</i>					
Employee / Residents Consultations - reduction in number	0.003	✓			
Supplies and Services	0.010		✓		
Joint Working - costs reduction	0.002		✓		
Alterations / Improvements reductions - future agile working	0.002	✓			
Employee Safety Measures - reduced demand on budget	0.010	✓			
Conferences/Seminars/Lectures - reduced attendance	0.001	✓			
ICT & CUSTOMER SERVICES - Corporate Services					
Training Budget - Procurement via new solutions	0.001	✓			
Reduced maintenance costs due to new security equipment	0.025	✓			
Networking Hardware - reduced procurement	0.002	✓			
ICT Cabling - reduction enabled by IPT solution	0.002	✓			
Leasing - budget adjustment	0.006	✓			
Software Licensing - Microsoft licences procured through other agreements	0.010	✓			
Hardware Maintenance - letting of MFD contracts	0.001	✓			

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Reduce influencable spend by 3%	0.004	✓				
Reduced ICT Expenditure	0.003		✓			
Rationalisation of third party software costs	0.013		✓			
Avoidance of inflationary rises - software maintenance costs	0.020		✓			
Reduced licence costs - via renegotiation	0.018	✓				
Supplies and Services	0.061		✓			
Training budget reduction - build around training solutions	0.001	✓				
Alterations & Improvements - Datacentres	0.004		✓			
Other Consumables - reduction in expenditure	0.001	✓				
Hardware Maintenance - new technology with warranty	0.015	✓				
Listing Paper - More use of electronic means	0.002		✓			
Enterprise Servers - hardware	0.003		✓			
Services work and Consultancy	0.004		✓			
Supplies & Services	0.009		✓			
FINANCE - Corporate Services						

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Supplies & Services	0.012		✓		
TOTAL	0.245				
Organisational Design (APPENDIX 7d)					
<i>Chief Executive - Corporate Services</i>					
Reduction in mileage travelled - Emergency Planning	0.001		✓		
TOTAL	0.001				

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Service Change (APPENDIX 7b)						
<i>Central & Corporate Finance</i>						
Clwyd Theatr Cymru - agreed reduction to contribution	0.015	✓				
TOTAL	0.015					
Procurement (APPENDIX 7c)						
<i>Central & Corporate Finance</i>						
Flintshire Futures - E-procurement and improved processes	0.102	✓				
Flintshire Futures - Internal Fleet Review	0.160	✓				
TOTAL	0.262					
Other Efficiencies (APPENDIX 7e)						
<i>Central & Corporate Finance</i>						
Reduced contingencies - one-off investment costs	0.240	✓				
Reduced contingencies - NDR	0.077	✓				
Reduction in Fire Levy due to formula changes	0.027	✓				
Flintshire Futures Assets Workstream - Facilities Management	0.060					✓

Month 11

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
Flintshire Futures - Customer Workstream Contact Centre	0.100	✓			Detailed work being undertaken to assess the timing of efficiency
Flintshire Futures - Customer Workstream face to face customer contact	0.100		✓		Detailed work being undertaken to assess the timing of efficiency
Flintshire Futures - Customer Workstream Channel Shift	0.100	✓			Detailed work being undertaken to assess the timing of efficiency
TOTAL	0.704				